

Independent Living Services Simcoe  
County

Financial Statements  
For the Year Ended March 31, 2021

**Independent Living Services Simcoe County  
Financial Statements  
For the Year Ended March 31, 2021**

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## Independent Auditor's Report

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To the Board of Directors of Independent Living Services Simcoe County

### Qualified Opinion

We have audited the accompanying financial statements of Independent Living Services Simcoe County (the "Association"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations and changes in fund balances, and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Association derives revenue from donation and fund raising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to donation and fundraising revenue, excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2021 and 2020, current assets as at March 31, 2021 and 2020, and fund balances as at April 1 and March 31 for both the 2021 and 2020 years. Our audit opinion on the financial statements for the year ended March 31, 2020 was modified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

### Other Information

Management is responsible for the other information. The other information comprises:

- The information included in the schedules on pages 17 and 18 of the Association's financial statements.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the schedules prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Barrie, Ontario  
June 29, 2021

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**Independent Living Services Simcoe County  
Statement of Financial Position**

March 31	General Fund	Internally Restricted Fund	Total 2021	Total 2020
<b>Assets</b>				
Current				
Cash and cash equivalents (Note 2)	\$ 853,672	\$ 208,063	\$1,061,735	\$ 801,266
Accounts receivable	80,178	1,571	81,749	64,842
Prepaid expenses	29,534		29,534	72,951
Interfund balance		97,590	97,590	135,244
	963,384	307,224	1,270,608	1,074,303
Long-term investments (Note 3)	390,952	317,325	708,277	647,900
Capital assets (Note 4)	100,295		100,295	99,165
	\$1,454,631	\$ 624,549	\$2,079,180	\$1,821,368

**Liabilities and Fund Balances**

Current				
Accounts payable and accruals (Note 5)	\$ 896,922	\$ -	\$ 896,922	\$ 714,639
Deferred revenue	35,874		35,874	6,777
Interfund balance	97,590		97,590	135,244
	1,030,386		1,030,386	856,660
Commitments (Note 6)				
Contingencies (Note 7)				
Fund Balances	424,245	624,549	1,048,794	964,708
	\$1,454,631	\$ 624,549	\$2,079,180	\$1,821,368

On behalf of the Board:

  
\_\_\_\_\_  
Director

Lorraine Smith  
Lorraine Smith (Jun 25, 2021 11:42 EDT)  
\_\_\_\_\_  
Director

## Independent Living Services Simcoe County Statement of Operations and Changes in Fund Balances

For the year ended March 31	General Fund	Internally Restricted Fund	Total 2021	Total 2020
<b>Revenue</b>				
Grant - North Simcoe Muskoka LHIN (Note 8)	\$ 6,929,404	\$ -	\$ 6,929,404	\$ 6,433,944
Grant - Employment and Social Development Canada				3,971
Donations	1,996		1,996	5,200
Bingo (net of prizes)	7,868		7,868	12,467
Fee for service and other revenue	48,592		48,592	19,171
Interest income	9,349	10,499	19,848	20,778
	<b>6,997,209</b>	<b>10,499</b>	<b>7,007,708</b>	<b>6,495,531</b>
<b>Expenses</b>				
Advertising and promotion	8,646		8,646	11,314
Amortization of capital assets	50,475		50,475	42,939
Building occupancy	226,479		226,479	226,552
Employee benefits (Note 9)	964,033		964,033	964,548
Insurance	29,426		29,426	26,626
Miscellaneous	48,152		48,152	10,257
Office	259,035		259,035	117,148
Professional fees	29,801		29,801	27,461
Purchased services	55,294		55,294	54,250
Salaries	5,012,492		5,012,492	4,552,894
Staff and volunteer training, conventions and seminars	61,386		61,386	15,883
Telephone	82,408		82,408	62,863
Transportation and accommodation	95,995		95,995	142,675
	<b>6,923,622</b>		<b>6,923,622</b>	<b>6,255,410</b>
<b>Excess of revenues over expenses for the year - operations</b>	<b>73,587</b>	<b>10,499</b>	<b>84,086</b>	<b>240,121</b>
<b>Transfer to restricted fund</b> (Note 11)	<b>(5,849)</b>			
<b>Transfer from general fund</b> (Note 11)		<b>5,849</b>		
<b>Change in fund balance for the year</b>	<b>67,738</b>	<b>16,348</b>	<b>84,086</b>	<b>240,121</b>
<b>Fund balance, beginning of year</b>	<b>356,507</b>	<b>608,201</b>	<b>964,708</b>	<b>724,587</b>
<b>Fund balance, end of year</b>	<b>\$ 424,245</b>	<b>\$ 624,549</b>	<b>\$ 1,048,794</b>	<b>\$ 964,708</b>

The accompanying notes are an integral part of these financial statements.

## Independent Living Services Simcoe County Statement of Cash Flows

For the year ended March 31	2021	2020
<b>Cash flows from operating activities</b>		
Excess of revenues over expenses for the year - general fund	\$ 67,738	\$ 227,299
Adjustment for:		
Amortization of capital assets	50,475	42,939
Changes in non-cash working capital items:		
Accounts receivable	(17,638)	(11,081)
Prepaid expenses	43,417	(44,043)
Deferred revenue	29,097	842
Accounts payable and accruals	182,283	25,484
Due to/from internally restricted fund	(37,654)	12,113
	<b>317,718</b>	<b>253,553</b>
<b>Cash flows from investing activities</b>		
Purchase of capital assets	(51,605)	(49,862)
Net proceeds on sale of long-term investments	151,614	40,000
Purchase of long-term investments	(158,666)	(331,100)
	<b>(58,657)</b>	<b>(340,962)</b>
Increase (decrease) in general fund cash and cash equivalents during the year	<b>259,061</b>	<b>(87,409)</b>
General fund cash and cash equivalents, beginning of year (Note 2)	<b>594,611</b>	<b>682,020</b>
General fund cash and cash equivalents, end of year (Note 2)	<b>\$ 853,672</b>	<b>\$ 594,611</b>

The accompanying notes are an integral part of these financial statements.



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## Independent Living Services Simcoe County Notes to Financial Statements

March 31, 2021

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### 1 . Significant Accounting Policies

<b>Nature and Purpose of Organization</b>	<p>Independent Living Services of Simcoe County and Area (The "Association") is a registered charity under the laws of Ontario and as such, is exempt from income tax under the Canadian Income Tax Act.</p> <p>Its principal purpose is to provide services and support to individuals with physical disabilities or limitations in Simcoe County.</p>
<b>Basis of Accounting</b>	<p>The financial statements have been prepared using Canadian accounting standards for not-for-profit organizations.</p>
<b>Use of Estimates</b>	<p>The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the estimation of accrued liabilities, the determination of the estimated useful life of capital assets and the valuation of capital assets. Actual results could differ from management's best estimates as additional information becomes available in the future.</p>
<b>Fund Accounting</b>	<p>The Association follows the restricted fund method of accounting for contributions.</p> <p>The General Fund reports the assets, liabilities, revenues and expenses for the Association's program delivery and administrative activities. This fund reports unrestricted contributions and other unrestricted revenues and expenses.</p> <p>The Internally Restricted Fund reports the assets, liabilities, revenues and expenses that the Board has restricted for future use. There is a standing motion of the Board to designate the amount to be internally restricted at the end of the year.</p>
<b>Cash and Cash Equivalents</b>	<p>Cash and cash equivalents consists of cash on hand, bank balances, investments in money market funds, guaranteed investment certificates and fixed income securities readily convertible into cash.</p>

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## Independent Living Services Simcoe County Notes to Financial Statements

March 31, 2021

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### 1. Significant Accounting Policies (continued)

<b>Capital Assets</b>	<p>Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided using the following method and annual rate.</p> <p>Furniture, fixtures and computer equipment                      - 20 % straight-line basis</p>
<b>Impairment of Long Lived Assets</b>	<p>Assets are tested for recoverability whenever events or changes in circumstances indicate that its carrying amount may not be fully recoverable. The Association monitors the recoverability of long-lived assets, based on factors such as current market value, future asset utilization, business climate and future undiscounted cash flows expected to result from the use of the related assets. The Association's practice is to record an impairment loss in the period when it is determined that the carrying amount of the asset may not be recoverable. The impairment loss is calculated as the amount by which the carrying amount of the asset exceeds the undiscounted estimate of future cash flows from the asset.</p>
<b>Interfund Balances</b>	<p>The Association's practice is to not charge interest between funds on the interfund balances. Also, the amount is repayable on demand.</p>
<b>Revenue Recognition</b>	<p>Grants and donations:</p> <p style="padding-left: 40px;">Restricted contributions are recognized as revenue of the appropriate restricted fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p style="padding-left: 40px;">Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p>Bingo, fundraising and miscellaneous revenue are recognized when the funds are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p> <p>Fees for services, interest, North Simcoe Muskoka Collaborative and other revenue are recognized when the funds are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.</p>

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## Independent Living Services Simcoe County Notes to Financial Statements

**March 31, 2021**

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### 1. Significant Accounting Policies (continued)

<b>Contributed Services</b>	Volunteers contribute many hours per year to assist the Association in carrying out its service delivery activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.
<b>Financial Instruments</b>	Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, equities traded in an active market and derivatives are reported at fair value, with any unrealized gains and losses reported in operations. In addition, all bonds and guaranteed investment certificates have been designated to be in the fair value category, with gains and losses reported in operations. All other financial instruments are reported at cost or amortized cost less impairment, if applicable. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.
<b>Pension Plans</b>	The Association accounts for its participation in its employees' registered retirement savings plans as a defined contribution plan. Both the Association and participating employees are required to make plan contributions based on participating employees' weekly employment hours. The Association recognizes the expense related to this plan as contributions are made.

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## Independent Living Services Simcoe County Notes to Financial Statements

**March 31, 2021**

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### 2. Cash and Cash Equivalents

	2021	2020
<u>General Fund:</u>		
Cash on hand	\$ 1,350	\$ 1,050
Cash held at chartered bank	852,322	553,511
Cash held in investment portfolio		50
Guaranteed investment certificate, interest at 1.80%, matured November 2020		40,000
	<b>853,672</b>	<b>594,611</b>
 <u>Internally Restricted Fund Guaranteed Investment Certificates (GICs):</u>		
GIC, interest at 1.30%, matured November 2020		101,055
GIC, interest at 2.75%, matured January 2021		52,800
GIC, interest at 2.75%, matured January 2021		52,800
GIC, interest at 0.25%, maturing November 2021	102,369	
GIC, interest at 2.85%, maturing January 2022	52,800	
GIC, interest at 2.85%, maturing January 2022	52,800	
Accrued interest	94	
	<b>208,063</b>	206,655
 Total cash and cash equivalents	<b>\$ 1,061,735</b>	<b>\$ 801,266</b>

The Association's bank accounts are held at one chartered bank. The bank accounts earn interest at variable rates dependent on average monthly balances.

The Association has a line of credit for a maximum of \$100,000 bearing interest at prime plus 1.25% and is due on demand. The amount drawn against this credit facility at year end was \$NIL (2020 - \$NIL).

The Association has a corporate visa card with a maximum credit limit of \$10,000 bearing interest at the bank's standard VISA rates and is due on demand. The amount outstanding on this card at year end was \$NIL (2020 - \$NIL).

Security for these unused facilities consists of \$100,000 of the \$102,369 (2020 - \$101,055) guaranteed investment certificate listed above.

The carrying value plus accrued interest of the investments approximates fair market value as at March 31, 2021. As such interest income of \$94 (2020 - \$NIL) has been recognized in the internally restricted fund.

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**Independent Living Services Simcoe County  
Notes to Financial Statements**

**March 31, 2021**

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**3. Long-Term Investments**

	2021	2020
<u>General Fund:</u>		
Guaranteed investment certificate, interest at 2.91%, maturing January 2023	\$ 52,800	\$ 52,800
Guaranteed investment certificate, interest at 2.06%, maturing March 2025	82,775	82,775
Guaranteed investment certificate, interest at 2.06% maturing March 2025	82,775	82,775
Guaranteed investment certificate, interest at 2.08% maturing March 2025	82,775	82,775
Guaranteed investment certificate, interest at 2.09% maturing March 2025	82,775	82,775
Accrued interest	7,052	
	<b>390,952</b>	383,900
<u>Internally Restricted Fund Guaranteed Investment Certificates (GICs):</u>		
GIC, interest at 2.85%, maturing January 2022		52,800
GIC, interest at 2.85%, maturing January 2022		52,800
GIC, interest at 2.97%, maturing January 2023	52,800	52,800
GIC, interest at 3.10%, maturing January 2024	52,800	52,800
GIC, interest at 3.10%, maturing January 2024	52,800	52,800
GIC, interest at 1.45%, maturing February 2026	100,000	
GIC, interest at 1.45%, maturing February 2026	58,666	
Accrued interest	259	
	<b>317,325</b>	264,000
<b>Total long-term investments</b>	<b>\$ 708,277</b>	<b>\$ 647,900</b>

The carrying value plus accrued interest of the investments approximates fair market value as at March 31, 2021. As such interest income of \$7,052 (2020 - \$NIL) and \$259 (2020 - \$NIL) has been recognized in the general fund and restricted fund respectively.

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## Independent Living Services Simcoe County Notes to Financial Statements

March 31, 2021

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#### 4. Capital Assets

	2021		2020	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Furniture, fixtures, and computer equipment	<b>\$ 743,494</b>	<b>\$ (643,199)</b>	\$ 691,889	<b>\$ (592,724)</b>
<b>Net book value</b>	<b>\$ 100,295</b>		<b>\$ 99,165</b>	

During the year, the Association purchased capital assets totaling \$51,605 (2020 - \$49,862) with funding provided by the Ministry of Health and Long-Term Care.

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#### 5. Accounts Payable and Accruals

Included in accounts payable and accruals is \$96,887 (2020 - \$91,859) in government remittances payable.

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#### 6. Commitments

The Association has entered into various long-term commitments for office facilities, program facilities and photocopier services.

The minimum annual committed payments for the next three years are as follows:

2022	\$ 91,470
2023	29,422
2024	8,974
	<b>\$ 129,866</b>

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#### 7. Contingencies

The Association receives funding from the North Simcoe Muskoka LHIN, and is economically dependant upon them. The amount of funding provided to the Association is subject to final review and approval by the LHIN. As at the date of these financial statements, funding for fiscal years 2017, 2018, 2019, 2020 and 2021 has not been subject to this review process. Any future adjustments required as a result of a review will be accounted for at that time as an adjustment to Grant - North Simcoe Muskoka LHIN of the general fund on the Statement of Operations and Changes in Fund Balance.

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## Independent Living Services Simcoe County Notes to Financial Statements

**March 31, 2021**

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### **8. Economic Dependence**

The Association received 98.9% (2020 - 99.1%) of its revenue from the North Simcoe Muskoka LHIN.

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### **9. RRSP Contributions**

During the year, the Association's contribution to its employees' registered retirement saving plans was \$81,758 (2020 - \$70,831), which has been included in employee benefits expense on the Statement of Operations and Changes in Fund Balances.

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### **10. Planned Giving**

The Association is the designated beneficiary of a life insurance policy with a principal sum assured of \$15,000.

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### **11. Interfund Transfers and Internal Restrictions on Net Assets**

During the year, the Association's board of directors internally restricted \$5,849 for future use. Transfer of this amount was made from the General Fund to the Internally Restricted Fund. These internally restricted amounts are not available for other purposes without approval of the board of directors.

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## Independent Living Services Simcoe County Notes to Financial Statements

**March 31, 2021**

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### **12. Financial Instrument Risk**

#### **Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association has an operating line of credit facility available that bears interest at the bank's prime rate plus 1.25%, however there is no balance outstanding on this credit facility. The Association is exposed to interest rate risk arising from the possibility that changes in interest rates will affect the value of fixed income denominated investments.

#### **Credit Risk**

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Association is exposed to credit risk arising from non-collection of its accounts receivable. The majority of the Association's receivables are from government sources and the Association works to ensure they meet all eligibility criteria in order to qualify to receive the funding. The Association is also exposed to credit risk since the Association's cash deposits are in excess of the amount insured by the agencies of the federal government in the amounts of \$100,000 at March 31, 2021 (2020 - \$100,000).

#### **Liquidity Risk**

Liquidity risk is the risk that the Association encounters difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Association will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. Liquidity risk arises from accounts payable.

#### **Market Risk**

The Association is exposed to fluctuations in equity markets on its short-term investments.

There have been no changes to the Association's financial instrument risk exposure from the prior year.

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## Independent Living Services Simcoe County Notes to Financial Statements

**March 31, 2021**

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### **13. COVID-19 Impact**

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. Since then, the impact of COVID-19 in Canada and on the global economy has increased significantly. Due to both Federal and Provincial government restrictions put in place to mitigate the impact of this virus, the Association has continued to reduce its operations to essential work only.

During the current fiscal year, the Association incurred additional expenditures such as personal protective equipment, cleaning supplies and salaries and benefits. However, this was offset by a reduction in other expenses such as working from home initiatives, reduced travel, etc. To help combat the effects of the impact of the pandemic on the Association's operations, North Simcoe Muskoka LHIN provided additional one-time funding in the amount of \$479,460.

On January 14, 2021 and April 7, 2021, the province of Ontario declared states of emergency and stay-at-home orders. If the effects of COVID-19 continue, there could be further impacts on the Association. The Association's ability to continue to service debt and meet lease and other obligations as they come due is dependent on the continued ability to generate earnings and cash flows, including the use of existing credit facilities.

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### **14. Comparative Figures**

Certain figures presented for the prior year have been restated to conform with the financial statement presentation of the current year.

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**Independent Living Services Simcoe County  
Schedule of Revenues and Expenses  
Association  
(Unaudited)**

For the year ended March 31	2021	2020
<b>Revenues</b>		
Human Resources and Social Development Canada Grant	\$ -	\$ 3,971
Donations	1,996	5,200
Bingo (net of prizes)	7,868	12,467
Membership fees	200	185
Interest and miscellaneous	67,440	38,564
	<b>77,504</b>	<b>60,387</b>
<b>Expenses</b>		
Advertising and promotion		236
Employee benefits	3,810	1,454
Miscellaneous	47,544	9,341
Office		1,422
Salaries	20,301	13,243
Transportation and accommodation		2,096
	<b>71,655</b>	<b>27,792</b>
<b>Excess of revenues over expenses for the year</b>	<b>5,849</b>	<b>32,595</b>
<b>Fund balance, beginning of year</b>	<b>659,312</b>	<b>626,717</b>
<b>Fund balance, end of year</b>	<b>\$ 665,161</b>	<b>\$ 659,312</b>

**Independent Living Services Simcoe County  
Schedule of Revenues and Expenses  
Community Support Services, Assisted Living, & Personal Support  
Services  
(Unaudited)**

For the year ended March 31	2021	2020
<b>Revenues</b>		
North Simcoe Muskoka LHIN	\$ 6,929,404	\$ 6,433,944
Rental income - sublease	800	1,200
	<b>6,930,204</b>	<b>6,435,144</b>
<b>Expenses</b>		
Advertising and promotion	8,646	11,078
Building occupancy	226,758	228,169
Capital assets purchased	51,605	49,862
Employee benefits	960,223	883,876
Furnishings, equipment and renovations	4,623	5,725
Insurance	29,426	26,626
Miscellaneous	608	917
Office	254,132	109,741
Professional fees	29,801	27,461
Purchased services	55,294	54,250
Salaries	4,992,191	4,618,869
Staff and volunteer training, conventions and seminars	61,386	15,883
Telephone and answering service	82,408	61,504
Transportation and accommodation	95,995	140,580
	<b>6,853,096</b>	<b>6,234,541</b>
<b>Excess of revenues over expenses for the year</b>	<b>77,108</b>	<b>200,603</b>
<b>Fund balance, beginning of year</b>	<b>206,231</b>	<b>5,628</b>
<b>Fund balance, end of year</b>	<b>\$ 283,339</b>	<b>\$ 206,231</b>